

RISK SCENARIO PLANNING

Evaluating Grass-Finished Beef for Hawaii Beef Production



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Case 3: Convert to Grass-Finished Beef

- The X Bar Ranch runs 500 mother cows on Guinea grass pasture near Koloa, Kauai. The ranch calves in April – May and has an average calf crop of 90 percent or about 450 calves each year.
- After accounting for replacement heifers (75 head), the X Bar is left with 375 head (225-steers and 150-heifers) available for sale. The ranch traditionally markets their weaned calves at the farm gate, at an average weight of 400 pounds each year in October.

Case 3: Convert to Grass-Finished Beef

- The X Bar is considering retaining animals for a Grass Finish Program to help spread the risk from volatile mainland markets and diversify their operation:
 - *Over the past 15 years beef cattle price at the farm gate for Hawaii cattle has averaged \$94.40/cwt, but varied from a low of \$58/cwt to a high of \$171/cwt.*
 - *Average local price for grass-finish beef animals (under 30 months) is \$1.90/lb-carcass price, and has varied up or down less than \$0.30/lb in recent years.*

Case 3: Convert to Grass-Finished Beef

- The X Bar has determined that if they reduce the cow herd to 300 head they can run approximately 200 grass-finish animals in two cohorts (100 per calf crop) each year.
- To make the program work, they would select the top 100 animals from each calf crop for their grass-finish beef program leaving 125 head to be marketed at the farm gate as weaned calves, bound to the mainland as usual.
- From UH research they know their grass-finish beef animals should reach a finish weight of 1,200 lbs. live-weight, with an average carcass-weight of 648 lbs. at around 24 months of age.
- After the first year, the ranch would be running two, 100-head cohorts each year and would market the two-year-old beef animals beginning in April for local slaughter.

Case 3: Convert to Grass-Finished Beef

- Carrying 300 head of cows, the calf crop would be reduced to about 270 head each year (90 percent of 300), comprised of approximately 135 steers and 135 heifers.
- Heifer retention would remain the same at 15 percent of the cow herd (45 replacement heifers) leaving 225 head (135-steers and 90-heifers) for marketing.
- With fewer cows, fewer bulls will be needed. The X Bar estimates that they can reduce their bull battery by about 10 head. Currently they are paying about \$1,500/bull and expect bulls to last about 6 years under their management. Opportunity interest rates are expected to remain at around 7 percent.

Case 3: Convert to Grass-Finished Beef

- Given recent information on grass-fed beef carcass prices, they anticipate prices to range between \$1.60/lb and \$2.20/lb.
- Further, based on past experience, they expect that the farm-gate price for calves to vary between \$58/cwt and \$171/cwt.

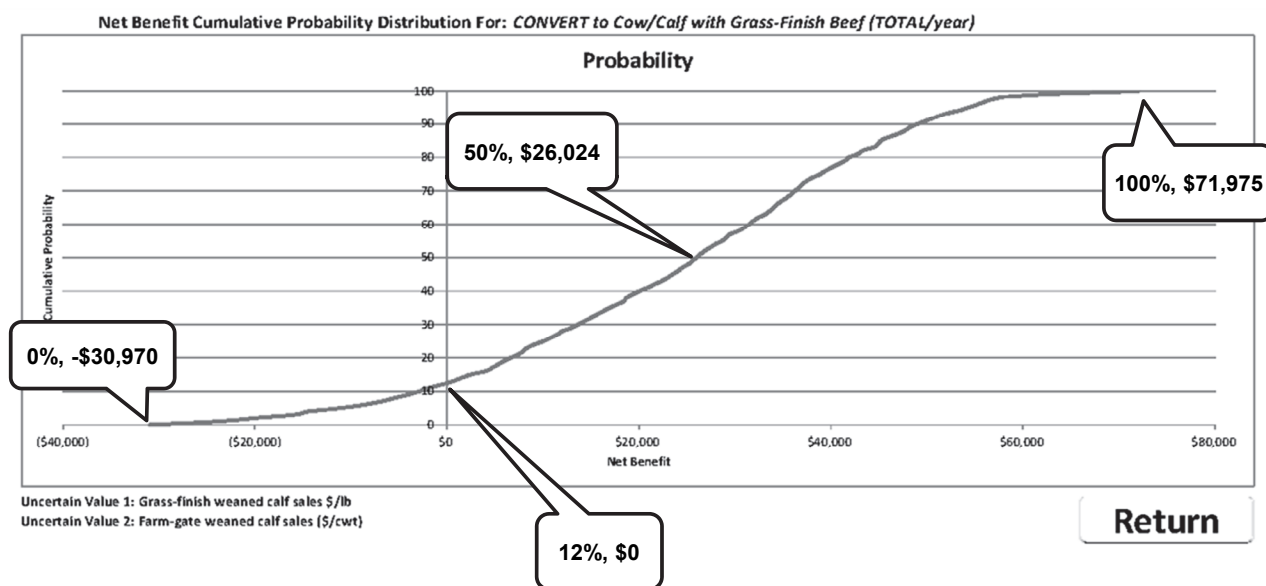
Case 3: Convert to Grass-Finished Beef

Risk Scenarios					
Uncertain Value 1		<input type="checkbox"/> Include	Uncertain Value 2		<input type="checkbox"/> Include
Description	Cell		Description	Cell	
Grass-finish weaned calf sales \$/lb	D6		Farm-gate weaned calf sales (\$/cwt)	H28	
Current Value (Most Likely)	1.90		Current Value (Most Likely)	94.40	
Minimum Value	1.60		Minimum Value	58.00	
Maximum Value	2.20		Maximum Value	171.00	

The X Bar also sets farm-gate weaned calf sale prices as uncertain.

- The farm-gate calf price in \$/cwt is contained in cell H28, so we enter “Farm-gate weaned calf sales” as the description and “H28” as the cell under Uncertain Value 2.
- We use \$94.40/cwt as the current value,
- \$58/cwt as a possible minimum value, and
- \$171/cwt as a possible maximum value

Case 3: Convert to Grass-Finished Beef

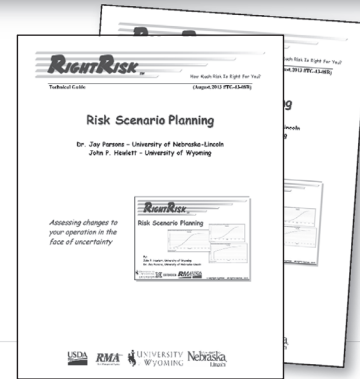
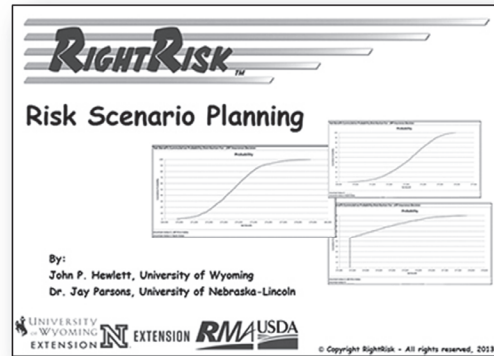


- A cumulative distribution graph gives the probability of earning a net return at or below any certain value.

Summary

The Risk Scenario Planning tool:

- Can be a useful tool for analyzing **management** strategies and decisions involving **risk**
- Represents a better way to handle the presence of **uncertainty** by thinking in terms of **distributions** of possible outcomes over time
- Results in more **informed** decision-making
- GUIDE offers **15-page** description of the tool and working examples
- Website offers examples for **download** and a place to get started



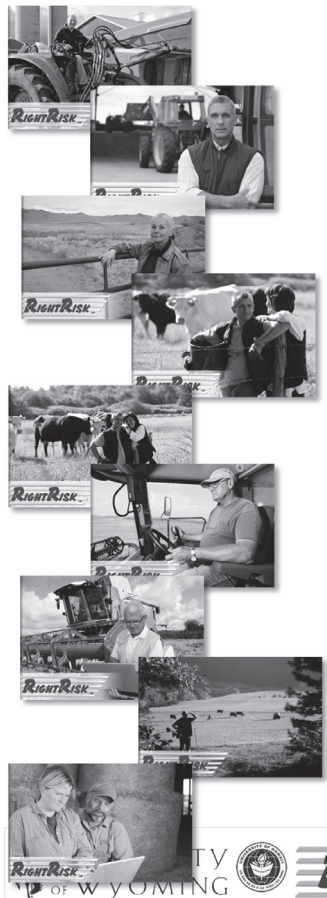
RightRisk Analytics: ~ tools to evaluate alternatives

- **Risk Scenario Planner**
relatively minor changes, risk analysis
- **Machine Risk Calculator**
machine costs, custom rates, risk analysis
- **Forage Risk Analyzer**
lease arrangements, forage supply, housing costs
- **Enterprise Risk Analyzer**
larger enterprise-level, enterprise mix changes
- **RDFinancial**
substantial changes, whole farm budgets, financial analysis, credit scoring
- **Multi-Temporal Risk Analysis**
partial budgets incorporating time, risk analysis
- **Risk Navigator**
strategic risk planning and analysis

RightRisk

<http://RightRisk.org>

Risk Management Profiles



RISK MANAGEMENT PROFILES

Benchmarking in Agriculture

Paul was home from college on break and was talking to his parents about a class he had just completed. He told his parents that he learned about a powerful management tool called benchmarking that is becoming popular for agricultural producers to use.

He pointed out how benchmarks allow producers to measure both their financial and production performance compared to previous years and/or other producers and agricultural businesses.

Jack, Paul's dad, said that he had just read about benchmarks in a recent farm magazine. The magazine article compared benchmarks in agriculture to going to a doctor's office for a check-up. When you go to the doctor, they gather information: such as your blood pressure, your pulse, your temperature, and other information they deem necessary for determining your medical health. Each measurement has some general guideline of what the measure should be.

For example, the temperature for a healthy adult should be between 97.8 and 98.1 degrees F. Anything outside this range might indicate a potential health problem. Being outside the range does not specify what the problem is, but it gives the doctor and patient an indicator that some action may be necessary.

Jack said the magazine article identified several financial benchmarks or industry guidelines that have been established for agricultural businesses to use to help them identify strengths and weaknesses in their business.

The final steps are to plan and introduce changes based on what is learned.

Liquidity Benchmark

The Current Ratio:
Measures cash flow and ability to pay bills on time

Current Ratio = Current Farm Assets divided by Current Farm Liabilities

Source of Information:
Balance Sheet

Benchmark:
Greater than 1.5

Solvency Benchmark

Debt to Asset Ratio
Measures long-term ability to repay all financial obligations

Debt to Asset Ratio = Total Farm Liabilities divided by Total Farm Assets

Source of Information:
Balance Sheet

Benchmark:
Less than 0.30 or Less than 30 percent

Profitability Benchmark

Rate of Return on Assets:

<http://RightRisk.org> > RM Profiles

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RIGHTRISK NEWS

DATES TO REMEMBER

- November 15, 2013: Pasture, Rangeland, Forage insurance (PRF)
- November 15, 2013: Apiculture
- November 15, 2013: Noninsured Crop Disaster Assistance Program (NAP) coverage reporting deadline for forage crops including grazing
- December 1, 2013: NAP application deadline for fall seeded crops and forage

Risk Management Strategies for Livestock Producers

Livestock and bee producers have several risk management options to manage forage production risk. Given recent periods of extreme drought and price variability, managers might consider addressing forage risks using one or more insurance tools. Programs are available and can help protect against serious production losses, while helping to guarantee revenue levels.

Pasture, rangeland, forage (PRF) and Apiculture insurance protect against a decline in an index. The index is designed to serve as a proxy for pasture, range, and hay production in a specific area of land or grid.

The Noninsured Crop Disaster Program (NAP), administered by the Farm Service Agency (FSA) is designed to provide low cost catastrophic loss coverage to producers when federal crop insurance is not available.


NAP coverage may be used separately but not in conjunction with PRF and Apiculture insurance to provide protection against low yields, loss of inventory or prevented planting that occur due to natural disasters for a typical ranch such as: grains planted for hay (and not insured as grain), native (grass) hay and certain mixed forages, and grazingland.

Coverage begins 30 days following sign-up. NAP covers losses of 50 percent or greater of expected production, at 55 percent of the market price (set by the state committee).

The 2008 Farm Bill required that livestock and apiculture producers enroll under either NAP coverage or crop insurance for all pasture, rangeland and native hay forage crops to qualify for certain disaster assistance programs, including the Livestock Forage Disaster Program (LFP) and Emergency Assistance for Livestock, Honey Bees, and Farm-raised Fish Program (ELFAP). These requirements are expected under the new Farm Bill for extension of the 2008 Bill) but are uncertain until new legislation is passed by Congress.

Recent bulletins that outline how these programs work for operators include: "Production Risk Management Options for Wyoming Ranches: Crop Insurance, Federal Disaster Programs" and "Risk Management Programs for Honey Bee Producers in Wyoming" and are found in the Western Risk Management Library located at <http://riskmgt.wyaware.org>.

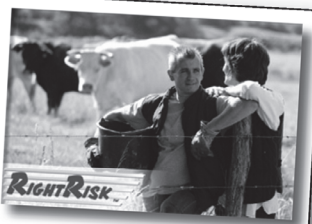
More information is available for the programs mentioned in this article on the Internet at: www.rightrisk.org, www.usda.gov, or www.fsa.usda.gov.



How Much Risk is Right for You?

RISK MANAGEMENT PROFILE


VI-PRF Pilot Insurance minimizes feed risk for Z-F. Early fall 2010 on the Z-F Ranch found owners Bob and Betsy Zomer assessing risk management strategies for their cow-calf and yearling operation. The Zomers are situated on 12,000 acres of pasture and 200 acres of native hay in Fremont County, Wyoming. Both husband and wife were concerned about the coming production year. This year's late summer and early fall had been dry, and they were worried it would carry over into next year.



To read more see: RightRisk.org > Resources > Risk Mgt Profiles

HIGHLIGHTED COURSE

The Pasture, Rangeland, Forage (PRF) Pilot Insurance Program course available at RightRisk.org offers a step-by-step approach to learn more about PRF insurance and how PRF can be applied. The course includes audio and interactive features, while example farm profiles demonstrate application to real-world examples.



Course materials provide maps to assist in first deciding the type of PRF insurance available in the area. Links to appropriate Web pages help determine the grid identification numbers for individual grids. The next two sections in the course go into greater depth on Vegetative and Rainfall Index policies.

A section of the PRF course explains how to go online to the RMA website and make the most of the cost estimator. Finally, users are encouraged to compare their own yield/historical experience for their grids with that presented in the online decision tool/cost estimator Web pages.

RightRisk helps decision-makers discover innovative and effective risk management solutions.

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How much risk is right for you and your operation?




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